



## GENDER PAY GAP

The Crownlea Group is an employer required by law to carry out Gender Pay Reporting under the Equality Act 2010 (Gender Pay Gap Information) Regulations 2017. This involves carrying out six calculations that show the difference between the average earnings of men and women in our organisation.

We can use these results to assess:

- The levels of gender equality in our workplace
- The balance of male and female employees at different levels
- How effectively talent is being maximised and rewarded

The challenge in our organisation and across Great Britain is to eliminate any gender pay gap so I am pleased to report The Crownlea Group's figures as follows:

Difference in hourly rate of pay – mean 2.1%  
Difference in hourly rate of pay – median 3.1%  
Difference in bonus pay – mean 81.7%  
Difference in bonus pay – median 51.5%  
Percentage of employees who receive bonus pay – male 23.0% female 4.92%

Employees by pay quartile:

Upper quartile male 82.0% female 18.0%  
Upper middle quartile male 85.3% female 14.7%  
Lower middle quartile male 80.3% female 19.7%  
Lower quartile male 72.1% female 27.9%

As an Equal Opportunities employer the above figures represent the Board's commitment of maintaining gender equality across the Group.

Bonus payments are all performance related and paid strictly in relation to each individual employee's performance regardless of gender, race, religion, age or disability.

The above figures have been internally audited and verified as accurate.

A handwritten signature in black ink, appearing to be "J Solesbury", written over a circular stamp or mark.

J Solesbury  
Group Finance Director